



Facts and figures 2021

LIEBHERR

The Group

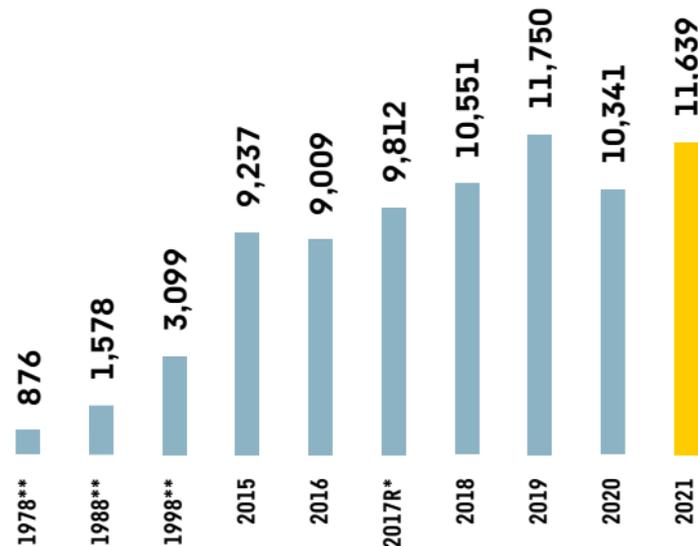
The Liebherr Group

Founded in 1949, the Group today comprises over 140 companies on all continents and employs 49,611 people. The Liebherr Group is a technology company with a broadly diversified product programme. The company is one of the world's largest manufacturers of construction machines, but also offers high-quality, use-oriented products and services in many other fields.

The family shareholders active in the Group (from left to right): Jan Liebherr, Stéfanie Wohlfarth, Sophie Albrecht, Philipp Liebherr, Patricia Rűf, Johanna Platt, Isolde Liebherr, Willi Liebherr



Turnover in € m

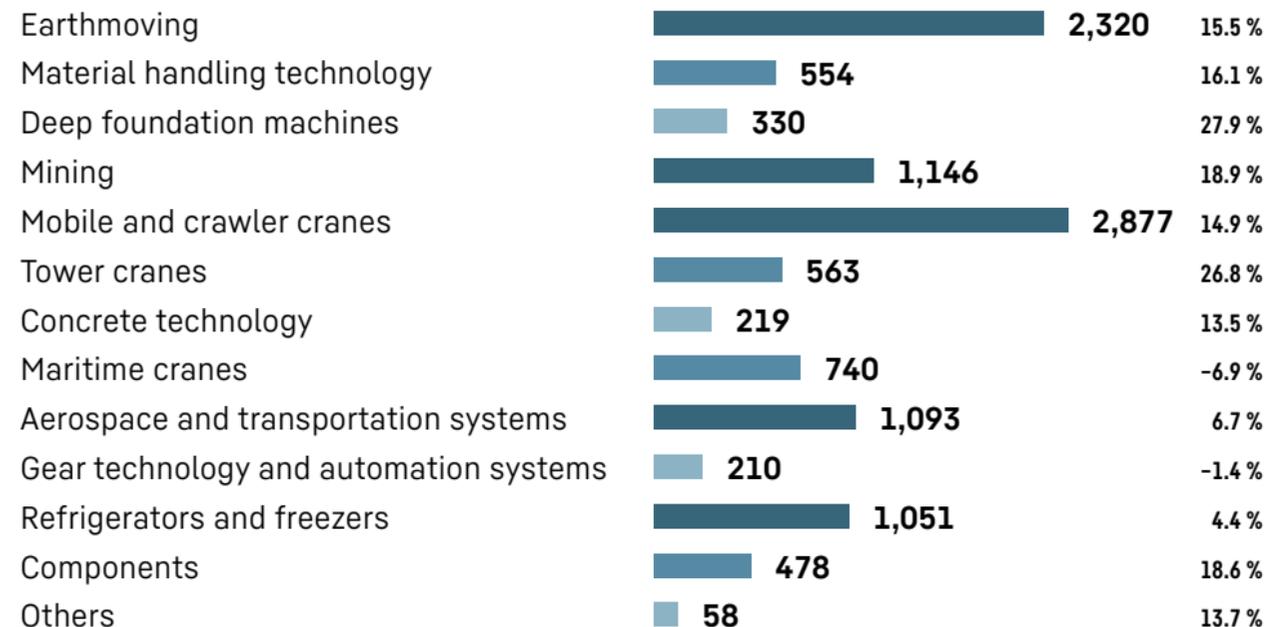


* Restatement first time adoption of IFRS 9/15/16

** Local GAAP accounting

Turnover by product segments in € m

(variation compared to the previous year in %)



Investments

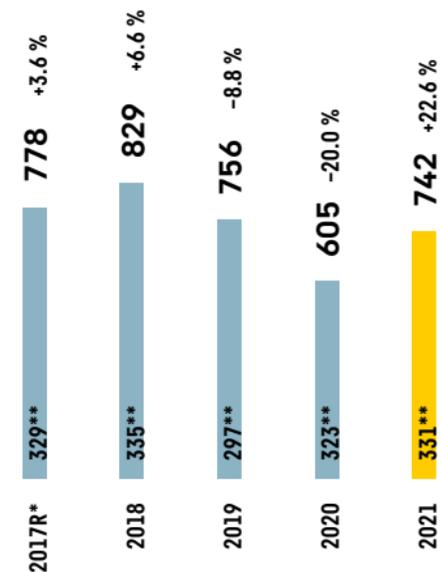
The Liebherr Group has traditionally emphasised the importance of continual investments in its production facilities and its global sales and service network. As a result, € 742 million were invested last year.

(variation compared to the previous year in %)

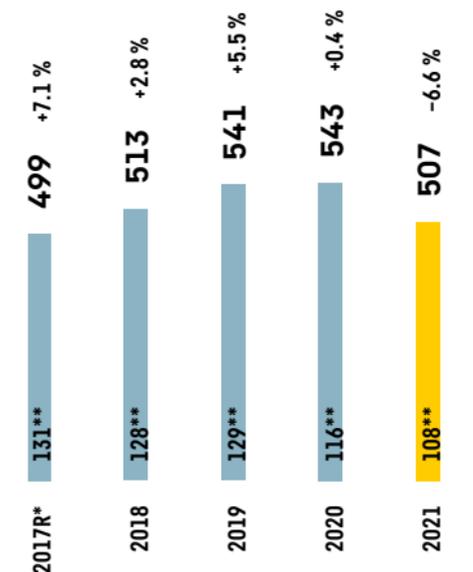
* Restatement first time adoption of IFRS 9/15/16

** of which, rental fleet

Investments in € m



Depreciation in € m



Employees

The number of employees increased in 2021:
Liebherr employed 49,611 people worldwide at the end of the year.

49,611 employees (+1,686)

Employees by regions compared to previous year



European Union

35,660 employees (+909)

Non-EU countries

4,964 employees (+243)

North America

1,898 employees (+141)

Central and South America

1,908 employees (+145)

Africa, Near and Middle East

1,055 employees (+22)

Asia and Oceania

4,126 employees (+226)

Five-year summary

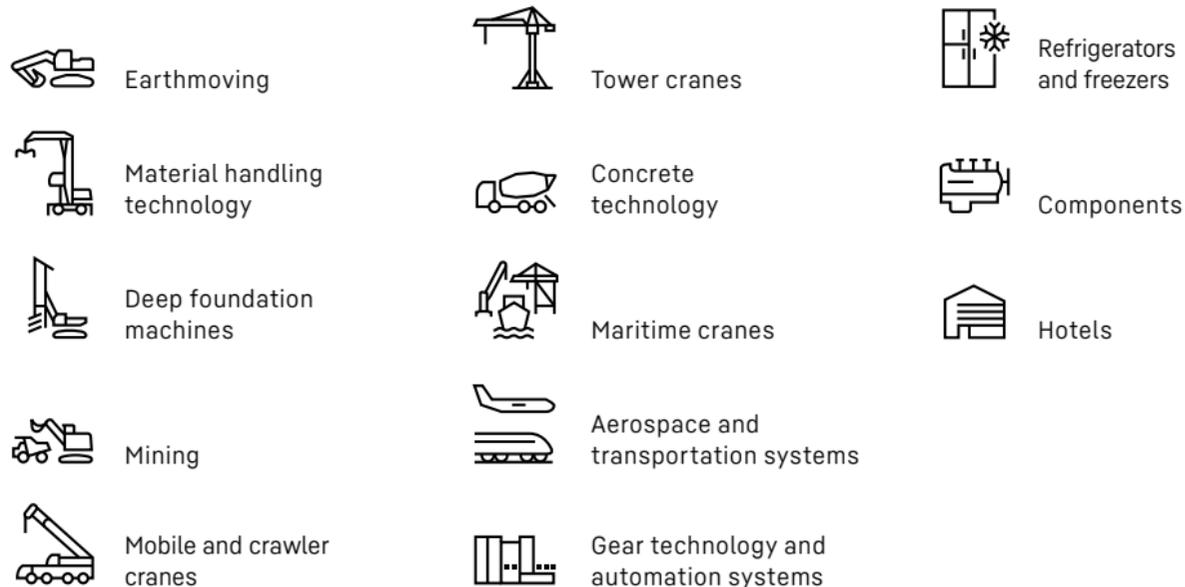
in € m	2017R*	2018	2019	2020	2021
Turnover	9,812	10,551	11,750	10,341	11,639
Investments	778	829	756	605	742
Depreciation	499	513	541	543	507
Non-current assets	4,190	4,433	4,372	4,011	4,129
Current assets	9,012	9,352	9,916	9,722	10,419
Equity	7,369	7,570	7,884	7,784	8,371
Liabilities	5,833	6,215	6,404	5,949	6,177
Result after tax	319	321	429	7	545
Personnel expenses	2,538	2,790	2,980	2,847	3,072
	2017	2018	2019	2020	2021
Employees	43,869	46,169	48,049	47,925	49,611

* Restatement first time adoption of IFRS 9/15/16

Liebherr-International AG: company information

Head office	CH-1630 Bulle / FR
Share capital	CHF 100,000,000
Shareholders	Liebherr family (100%)
Administrative board	Dr. h. c. Willi Liebherr, president Dr. h. c. Isolde Liebherr, vice-president Hubert Liebherr Sophie Albrecht Jan Liebherr Patricia Rűf Stėfanie Wohlfarth Johanna Platt Philipp Liebherr
Managing directors	Stephen Albrecht, Andreas Bűhm, Dr. Rolf Geyer, Stephan Raemy
Auditors	Ernst & Young AG, Berne

The Group's product segments



Principal locations of Liebherr companies



Core values

We are a family-owned company

The Liebherr Group is one hundred percent family-owned. This situation has always determined our corporate culture and will continue to provide a firm foundation for our success.

**We are
independent**

**Our employees are
the key factor in our success**

**We accept
responsibility**

**We are a
trustworthy partner**

**We are
innovative**

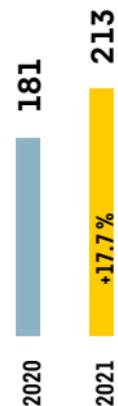
**Highest quality
in everything we do**

Earthmoving

In the earthmoving product segment, Liebherr recorded a total turnover of € 2,320 million in 2021, a significant increase of € 312 million or 15.5%.



Investments in € m



Employees



Turnover in € m



Turnover by sales regions

European Union
63.6%

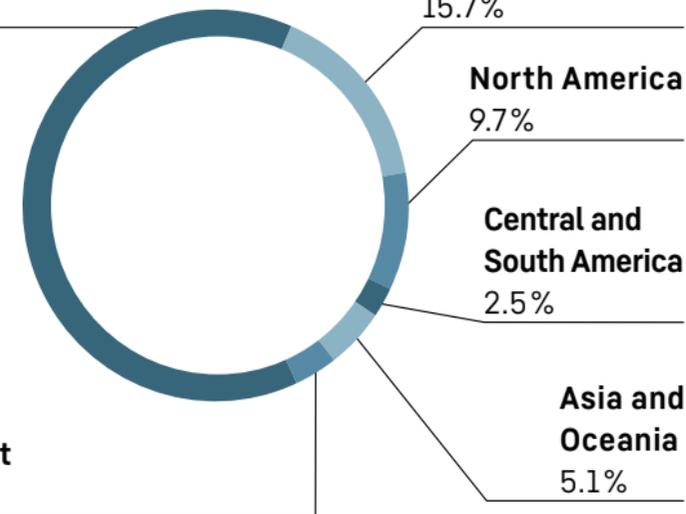
Non-EU countries
15.7%

North America
9.7%

Central and
South America
2.5%

Africa, Near
and Middle East
3.4%

Asia and
Oceania
5.1%

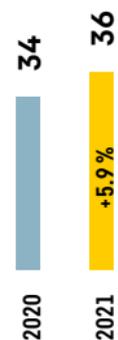


Material handling technology

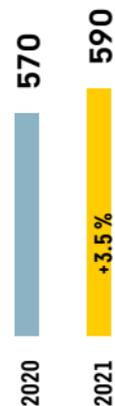
The material handling technology product segment achieved a total turnover of € 554 million in 2021. This represents a € 77 million or 16.1% increase compared with the year before.



Investments in € m



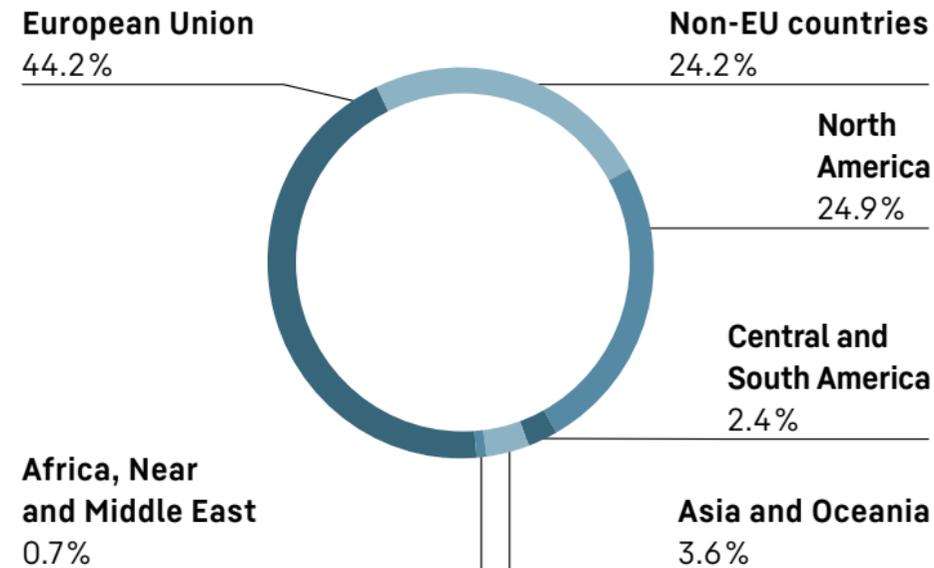
Employees



Turnover in € m



Turnover by sales regions

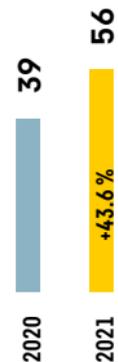


Deep foundation machines

The Liebherr deep foundation machines product segment achieved a turnover of € 330 million in the 2021 financial year, which represents an increase of € 72 million or 27.9% compared to the previous year.



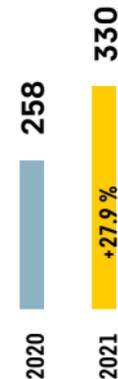
Investments in € m



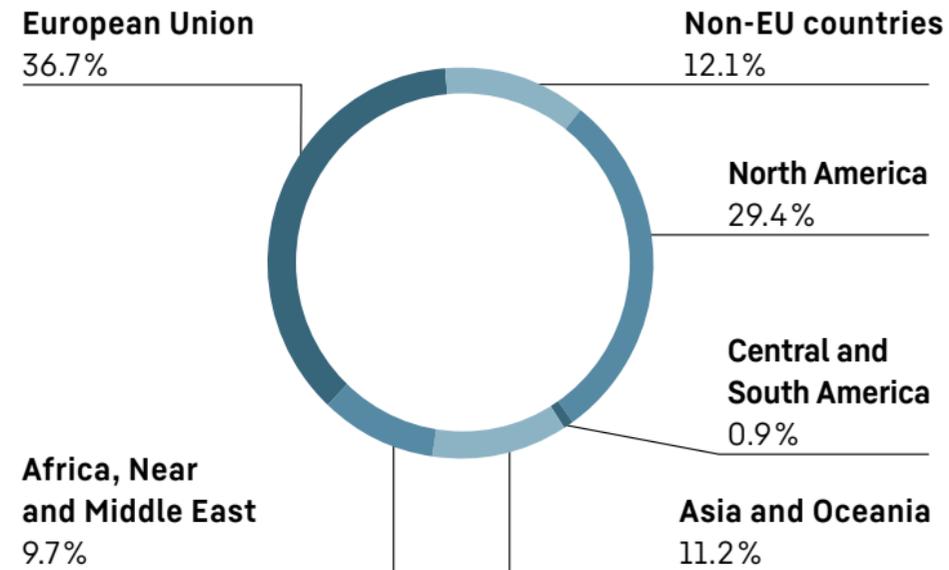
Employees



Turnover in € m



Turnover by sales regions

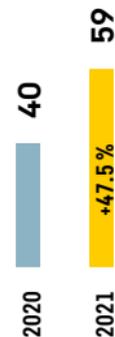


Mining

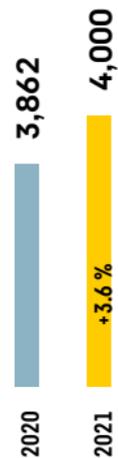
In the mining product segment, Liebherr achieved a turnover of € 1,146 million, which means an increase by € 182 million, or 18.9%, compared to the previous year.



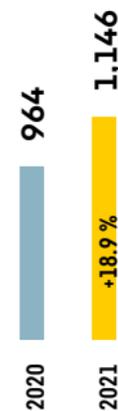
Investments in € m



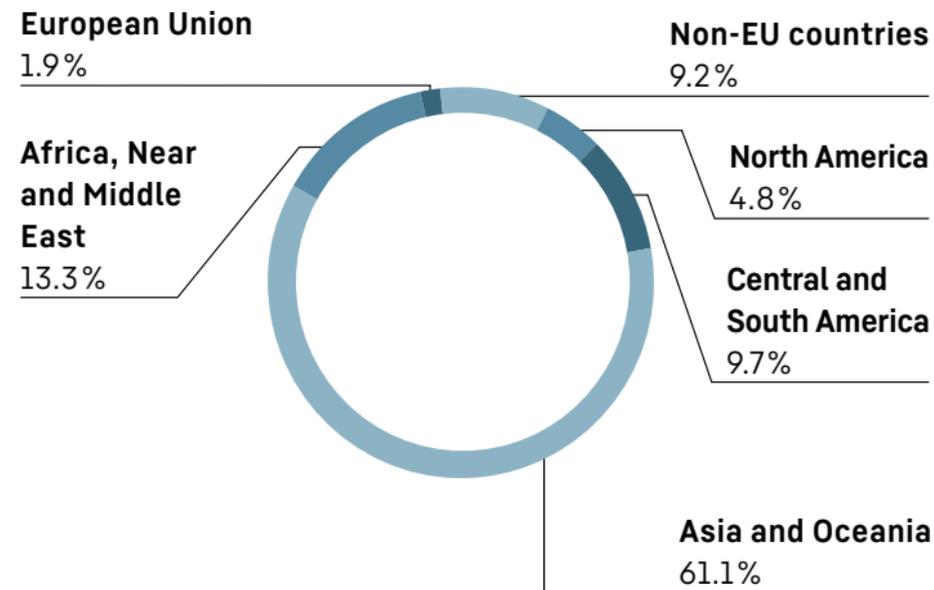
Employees



Turnover in € m



Turnover by sales regions

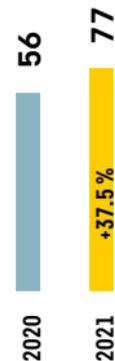


Mobile and crawler cranes

In the mobile and crawler cranes product segment, Liebherr achieved a turnover of € 2,877 million in the 2021 financial year. This represents a € 373 million or 14.9% increase compared with the year before.



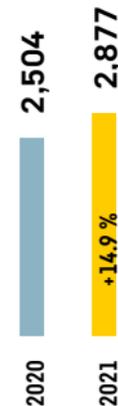
Investments in € m



Employees



Turnover in € m



Turnover by sales regions

European Union
45.2%

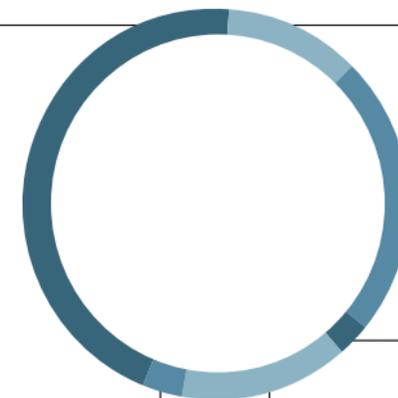
Non-EU countries
11.3%

North America
23.4%

Central and
South America
2.8%

Africa, Near
and Middle East
3.3%

Asia and Oceania
14.0%



Tower cranes

In the tower cranes product segment, the Group achieved a turnover of € 563 million in 2021. This represents a € 119 million or 26.8% increase compared with the year before.



Investments in € m



Employees



Turnover in € m



Turnover by sales regions

European Union
78.3%

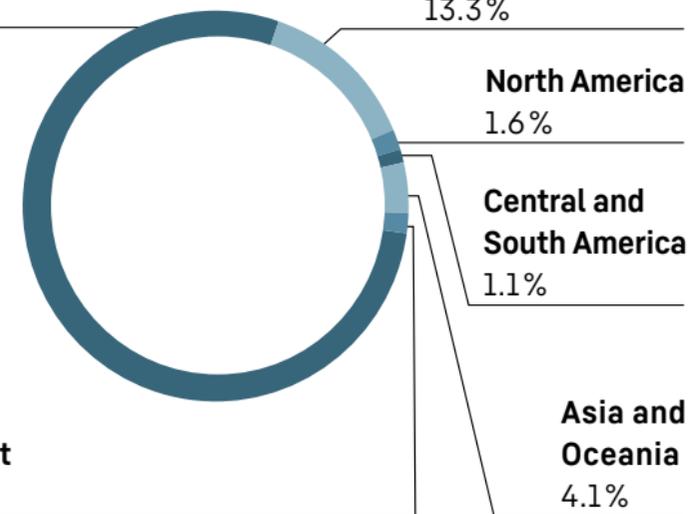
Non-EU countries
13.3%

North America
1.6%

Central and
South America
1.1%

Africa, Near
and Middle East
1.6%

Asia and
Oceania
4.1%

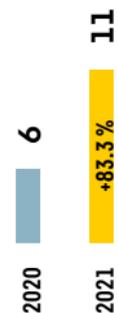


Concrete technology

In the concrete technology product segment, Liebherr achieved a turnover of € 219 million in the 2021 business year. This represents an increase of € 26 million or 13.5% year-on-year.



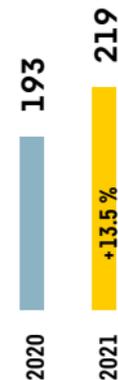
Investments in € m



Employees



Turnover in € m



Turnover by sales regions

European Union
43.3%

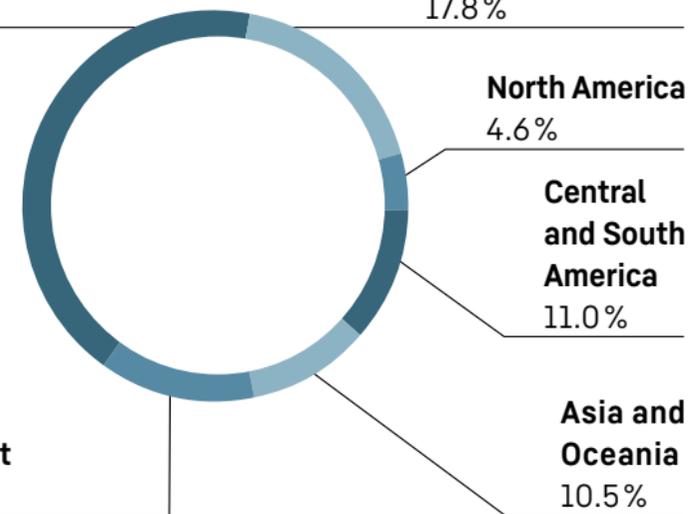
Non-EU countries
17.8%

North America
4.6%

Central
and South
America
11.0%

Africa, Near
and Middle East
12.8%

Asia and
Oceania
10.5%

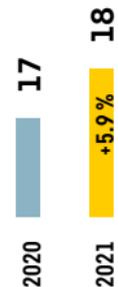


Maritime cranes

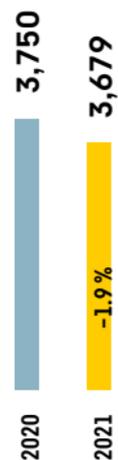
Total turnover in the maritime cranes product segment amounted to € 740 million in 2021, representing a € 55 million or 6.9% decrease year-on-year.



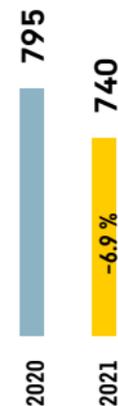
Investments in € m



Employees



Turnover in € m



Turnover by sales regions

European Union
29.8%

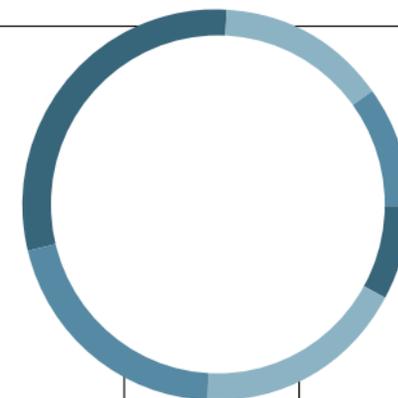
Non-EU countries
14.2%

North America
10.1%

Central and
South America
7.8%

Africa, Near
and Middle East
20.3%

Asia and Oceania
17.8%



Aerospace and transportation systems

In its aerospace and transportation systems product segment, Liebherr achieved a turnover of € 1,093 million, which represents an increase of € 69 million or 6.7% compared to the previous year.



Investments in € m



Employees



Turnover in € m



Turnover by sales regions

European Union
51.1%

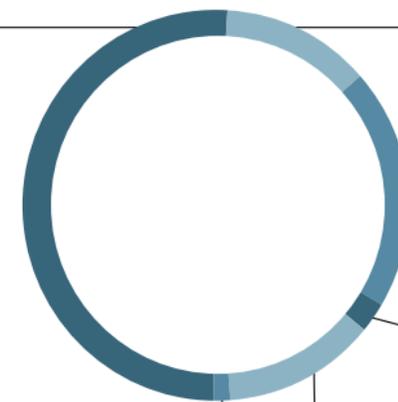
Non-EU countries
12.5%

North America
19.9%

Central and
South America
2.5%

Africa, Near
and Middle East
1.3%

Asia and Oceania
12.7%

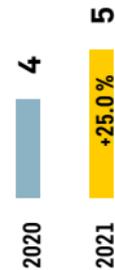


Gear technology and automation systems

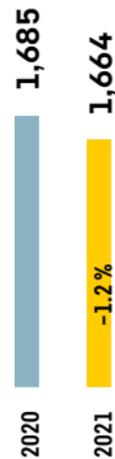
Turnover in the gear technology and automation systems product segment amounted to € 210 million in 2021, representing a € 3 million or 1.4% decrease compared to the previous year.



Investments in € m



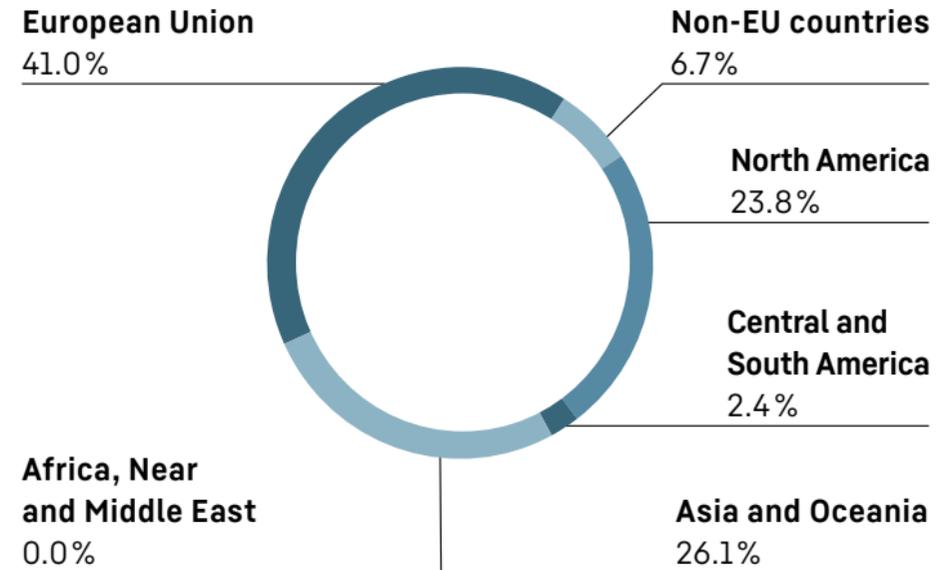
Employees



Turnover in € m



Turnover by sales regions

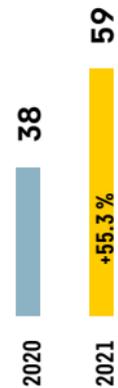


Refrigerators and freezers

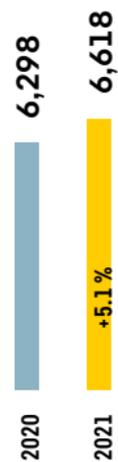
Liebherr's refrigerators and freezers product segment posted a turnover of € 1,051 million in the 2021 business year. This represents an increase of € 44 million or 4.4% year-on-year.



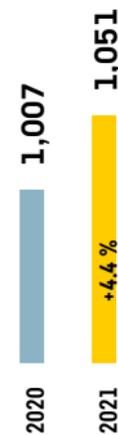
Investments in € m



Employees



Turnover in € m



Turnover by sales regions

European Union
74.6%

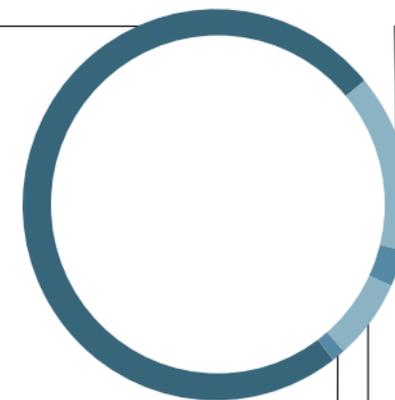
Non-EU countries
14.8%

Africa, Near
and Middle East
1.0%

Asia and Oceanian
6.7%

North America
2.9%

Central and
South
America
0.0%

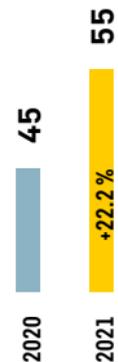


Components

In business year 2021, the components product segment achieved a turnover of € 478 million, representing an increase of € 75 million or 18.6% year-on-year.



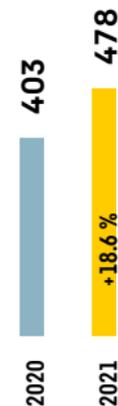
Investments in € m



Employees



Turnover in € m



Turnover by sales regions

European Union
55.9%

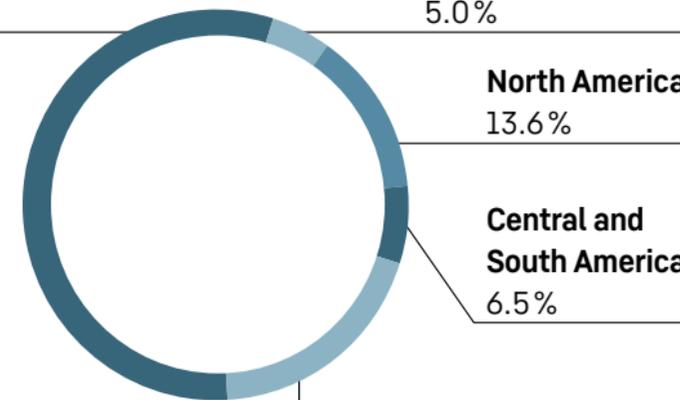
Non-EU countries
5.0%

North America
13.6%

Central and
South America
6.5%

Africa, Near
and Middle East
0.0%

Asia and Oceanian
19.0%



LIEBHERR

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